
The Chicago Zoological Society

Financial Report
March 31, 2022

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Independent Auditor's Report

To the Board of Trustees
The Chicago Zoological Society

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of The Chicago Zoological Society (the "Society"), which comprise the statement of financial position as of March 31, 2022 and the related statement of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Society as of March 31, 2022 and the changes in its net assets, functional expenses, and cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are required to be independent of the Society and to meet our ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Society's ability to continue as a going concern within one year after the date that the financial statements are issued or available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

To the Board of Trustees
The Chicago Zoological Society

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Society's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated July 11, 2022 on our consideration of the Society's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Society's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Society's internal control over financial reporting and compliance.



July 11, 2022

Statement of Financial Position

March 31, 2022
(in Thousands)

	Total Without Donor Restrictions	Total With Donor Restrictions	Total All Funds
Assets			
Cash	\$ 601	\$ -	\$ 601
Investments - General fund	23,490	-	23,490
Investments - Board designated and donor restricted	64,160	23,211	87,371
Pledges and grants receivable - Net	1,177	1,567	2,744
Employee Retention Credit receivable	4,692	-	4,692
Park improvements and equipment - Net of accumulated depreciation	112,786	-	112,786
Other	2,440	8	2,448
	\$ 209,346	\$ 24,786	\$ 234,132
Liabilities and Net Assets			
Liabilities			
Accounts payable and other accrued expenses	\$ 3,197	\$ -	\$ 3,197
Payroll-related accrued expenses	2,533	-	2,533
Deferred revenue:		-	
Membership dues	9,417	-	9,417
Advanced tax collections and grants	7,180	-	7,180
Sponsorships and other	571	-	571
Accrued actuarial benefit obligations	2,445	-	2,445
Revenue bonds payable - Net of debt issuance costs	29,296	-	29,296
Other	142	-	142
	54,781	-	54,781
Net Assets			
Without donor restrictions			
Undesignated	\$ 7,845	\$ -	\$ 7,845
Board designated	146,720	-	146,720
Total without donor restrictions	154,565	-	154,565
With donor restrictions	-	24,786	24,786
Total net assets	154,565	24,786	179,351
Total liabilities and net assets	\$ 209,346	\$ 24,786	\$ 234,132

Statement of Activities

Year Ended March 31, 2022
(in Thousands)

	Total Without Donor Restrictions	With Donor Restrictions	Total All Funds
Revenue, Gains, and Other Support			
Forest Preserve District - Tax collections	\$ 14,955	\$ -	\$ 14,955
Visitor related revenues	18,042	-	18,042
Contributions and grants - General operations	22,912	-	22,912
Contributions and grants - Board designated and donor restricted	2,365	3,797	6,162
Donated goods and services	881	-	881
Membership dues	15,026	-	15,026
Investment loss, net of investment expenses - General operations	(17)	-	(17)
Investment (loss) income, net of investment expenses - Board designated and donor restricted	(375)	158	(217)
Other income	1,291	15	1,306
Net assets released	3,900	(3,900)	-
Total revenue, gains, and other support	<u>78,980</u>	<u>70</u>	<u>79,050</u>
Expenses			
Program services:			
Center for Science of Animal Care and Welfare	20,598	-	20,598
Center for Conservation Leadership	4,858	-	4,858
Park operations	22,007	-	22,007
Support services:			
Management and general	9,766	-	9,766
Fundraising	3,260	-	3,260
Total expenses	<u>60,489</u>	<u>-</u>	<u>60,489</u>
Changes in Net Assets Before Change in Postretirement Benefits Not Yet Recognized in Operations	18,491	70	18,561
Change in Postretirement Benefits Not Yet Recognized in Operations	(2)		(2)
Changes in Net Assets	<u>18,489</u>	<u>70</u>	<u>18,559</u>
Net Assets - Beginning of period	136,076	24,716	160,792
Net Assets - End of period	<u>\$ 154,565</u>	<u>\$ 24,786</u>	<u>\$ 179,351</u>

Statement of Functional Expenses

Year Ended March 31, 2022

(in Thousands)

	Program Services				Support Services			
	Center for Science of Animal Care and Welfare	Center for Conservation Leadership	Park Operations	Total	Management and General	Fundraising	Total	Total
Salaries and benefits	\$ 10,930	\$ 3,076	\$ 11,342	\$ 25,348	\$ 4,718	\$ 2,570	\$ 7,288	\$ 32,636
Supplies	1,918	131	1,262	3,311	185	215	400	3,711
Operating expenses	171	249	2,085	2,505	2,366	90	2,456	4,961
Professional and outside services	925	467	2,292	3,684	1,363	246	1,609	5,293
Depreciation	4,775	866	2,541	8,182	446	43	489	8,671
Equipment expenses	408	29	1,545	1,982	647	85	732	2,714
Utilities	1,471	40	940	2,451	41	11	52	2,503
Total functional expenses	\$ 20,598	\$ 4,858	\$ 22,007	\$ 47,463	\$ 9,766	\$ 3,260	\$ 13,026	\$ 60,489

Statement of Cash Flows

Year Ended March 31, 2022

(in Thousands)

Cash Flows from Operating Activities

Increase in net assets	\$ 18,559
Adjustments to reconcile increase in net assets to net cash from operating activities:	
Depreciation	8,671
Loss on retirement of capital assets	3
Unrealized gain on interest rate swap	(602)
Net unrealized and realized loss on investments	1,046
Donated stock	(2,025)
Contributions restricted for long-term purposes	(581)
Amortization of bond issuance costs	14
Changes in operating assets and liabilities that (used) provided cash:	
Pledges and grants receivable	(244)
Employee Retention Credit receivable	(4,692)
Other assets	(191)
Accounts payable and other accrued expenses	653
Payroll-related accrued expenses	(55)
Deferred revenue	2,179
Accrued sick pay and postretirement benefits	(301)
Other liabilities	(34)
Net cash provided by operating activities	<u>22,400</u>

Cash Flows from Investing Activities

Purchase of capital assets	(2,015)
Purchase of investments	(31,065)
Proceeds from sales of investments	<u>8,942</u>
Net cash used in investing activities	(24,138)

Cash Flows from Financing Activities

Payments of long-term debt	(535)
Proceeds from contributions restricted for long-term purposes	<u>1,992</u>
Net cash provided by financing activities	<u>1,457</u>

Net Decrease in Cash

Net Decrease in Cash	(281)
Cash - Beginning of year	<u>882</u>
Cash - End of year	<u><u>\$ 601</u></u>

Supplemental Cash Flow Information

Cash payments for interest	\$ 212
Property and equipment purchases included in accounts payable	544

March 31, 2022

(all amounts in thousands unless otherwise noted)

Note 1 - Nature of Business

The mission of The Chicago Zoological Society (the "Society") is to inspire conservation leadership by connecting people with wildlife and nature. The Society (an Illinois not-for-profit corporation) maintains and operates the Brookfield Zoo (the "Zoo") under a contract with the Forest Preserve District of Cook County (the "District") extending through April 2026. The contract provides for an automatic renewal for an additional 20 years unless revoked in writing 12 months prior to the end of the contract by either the Society or the District. Under the contract, the land occupied by the Zoo is provided by the District at no charge. In addition, the District funds a significant portion of the Society's operations under the contract through taxes levied by the District and distributed to the Society. Additional funding for the development and operation of the Zoo by the Society is obtained through private donations, memberships, and various admission and exhibit fees.

Note 2 - Significant Accounting Policies

Basis of Presentation

The accompanying financial statements have been prepared on the accrual basis of accounting. The Society maintains its books and records in accordance with the principles of fund accounting. Resources for various purposes are classified for accounting and reporting purposes into funds established according to their nature and purpose and on the existence of donor-imposed restrictions.

Accordingly, net assets of the Society are reported as follows:

- Funds without donor restrictions - Those resources over which the board of trustees has discretionary control. These include any designated amounts the board has set aside for a particular purpose. These funds are broken out by board designation into the following funds:
 - Undesignated fund - Represents the portion of expendable funds available for support of the Society's operations
 - Board-designated fund - Represents funds that have been designated for specific purposes, including capital improvements and renovation expenditures, by the Society's board. These designations can be changed or removed at any time by action of the board.
- Funds with donor restrictions - Those resources are subject to donor-imposed restrictions that will be satisfied either by actions of the Society or the passage of time or that stipulate that the principal of these endowments can be permanently invested by the Society.

Revenue Recognition

The following revenue streams are applicable under ASU No. 2014-09, *Revenue from Contracts with Customers (Topic 606)*, for the period ended March 31, 2022:

- Visitor-related Revenue
- Membership Dues
- Other Income

March 31, 2022

(all amounts in thousands unless otherwise noted)

Note 2 - Significant Accounting Policies (Continued)

Performance Obligations

The following explains the performance obligations related to each revenue stream and how those are recognized:

Visitor-related Revenue

The Society generates revenue from transaction-based fees which include general admission, parking, special attractions, animal feedings, motor safari, and transportation rentals. These fees are recognized at the time the transaction is executed, as that is the point in time the Society satisfies the performance obligation.

The Society generates revenue from commissions on merchandise, restaurant services, and catering at the Zoo, which was outsourced to SSA Group, LLC in February 2020. The Society entered into an agreement to receive a monthly commission applicable to the gross receipts for items sold during the month based on an agreed-upon commission/category matrix. SSA Group, LLC in turn has exclusive operations of all food service and retail merchandise facilities only for the purpose of selling food and retail items. The commission revenue received by the Society from SSA Group, LLC is recognized in the month the items are sold or services are provided. The agreement with SSA Group, LLC expires on February 4, 2032. Commission revenue is included with visitor related revenues on the statement of activities.

Membership Dues

The Society earns membership dues from its members. Membership dues are earned over the course of one or two years, representing the period over which the Society satisfies the performance obligation. Cash payments received in advance of the Society satisfying its performance obligations are recorded as deferred revenue on the statement of financial position. Total deferred revenue from membership dues as of March 31, 2022 and 2021 was \$9,417 and \$8,759, respectively.

Other Income

The Society generates revenue from other activities, including sponsorships, educational programs, marketing events, radiology services, advertising, and rental. The Society recognizes revenue at the point in time the services are rendered to its customers, except for certain sponsorships that are recognized over the sponsorship period. Cash payments received in advance of the Society satisfying its performance obligations are recorded as deferred revenue on the statement of financial position. Total deferred revenue from customers with contracts as of March 31, 2022 and 2021 was \$571 and \$776, respectively.

Contributions, Grants, and Other Support

Tax revenue collected by the District partially supports the services provided by the Society under its contract with the District to operate the Zoo. The District appropriates the amounts on a calendar year basis based on a calendar budget submitted to and approved by the District. The District remits the Society's share of the District's net tax collections to the Society periodically throughout the calendar year to support the budgeted expenses. The amounts recognized as revenue by the Society for fiscal year 2022 represent the Society's share of the actual cash collected by the District for the calendar year 2021, plus a prorated three-month portion of the 2022 calendar year approved appropriation. A receivable or a liability is recorded at fiscal year end for any revenue recorded by the Society but not yet remitted by the District or any amounts reported as collected by the Society but not yet spent in accordance with the calendar year budgeted costs. Any remittances related to prior year tax recoupments, net of refunds, or other amounts not part of the annual approved appropriation are recognized as revenue as cash is received from the District. As of March 31, 2022, the Society has \$3,764 of advanced tax collections that have not yet met the conditions of the incurrence of qualifying expenses.

March 31, 2022

(all amounts in thousands unless otherwise noted)

Note 2 - Significant Accounting Policies (Continued)

Cash contributions are recognized in the period received. Pledges are recognized in the period pledged. Conditional promises to give (those with a measurable performance or other barrier and a right of return) are not recognized until the conditions on which they depend have been met. Contributions of cash and other assets, including unconditional promises to give in the future, are reported at fair value. Donor promises to give in the future are recorded at the present value of estimated future cash flows. An allowance for uncollectible pledges receivable is provided based on management's judgment considering factors such as prior collection history, type of contribution, and nature of fundraising activity. No allowance was deemed necessary at March 31, 2022.

A portion of the Society's revenue is derived from cost-reimbursable federal and state contracts and grants, including grants from the Shuttered Venue Operators Grant (SVOG) program and the Employee Retention Credit (ERC) program, which is further disclosed in Note 19. These contracts and grants are conditioned upon certain performance requirements and/or the incurrence of allowable qualifying expenses. Amounts received are recognized as revenue when the Society has incurred expenditures in compliance with specific contract or grant provisions.

Amounts received prior to incurring qualifying expenditures are reported as refundable advances in the statement of financial position. The Society has \$3,416 of refundable advances as of March 31, 2022. Conditional contributions that have been awarded but not yet recognized as revenue total \$6,940 as of March 31, 2022.

Donated Services

The Society's zoo volunteers have made significant contributions of their time to develop, manage, and operate the Zoo and the Society's programs. The value of this time is not reflected in the financial statements, as these services do not require specialized skills. The value of time donated for services that do require specialized skills, which the Society would have had to otherwise purchase, has been included in both revenue and expense or park improvements.

Cash

The Society maintains its cash in bank deposit accounts that at times may exceed federally insured limits. The Society has not experienced any losses in such accounts. The Society believes it is not exposed to any significant credit risk on cash and cash equivalents.

Investments

Investments are reported at fair value. Investment income and loss, including net realized and unrealized gains and losses, is reflected in the statement of activities as an increase in net assets. Interest and dividend income is recorded on the accrual basis. The Society invests cash in excess of daily requirements in short-term investments. Realized gains and losses are determined based on specific identification of securities sold.

The Society's investments are exposed to various risks, such as interest rate, credit, and overall market volatility. Due to these risk factors, it is reasonably possible that changes in the value of investments will occur in the near future and will materially affect the amounts reported in the financial statements.

The Society classifies cash receipts from the sale of donated securities that, upon receipt, had no donor-imposed limitations for sale and were converted nearly immediately into cash as operating cash flows.

Subsequent to year end, the Society's investment portfolio has incurred declines in fair value, consistent with the general decline in financial markets. However, because the values of individual investments fluctuate with market conditions, the amount of losses that will be recognized in subsequent periods, if any, cannot be determined.

March 31, 2022

(all amounts in thousands unless otherwise noted)

Note 2 - Significant Accounting Policies (Continued)

Park Improvements and Equipment

Park improvements and equipment are recorded at cost. The straight-line method is used for computing depreciation. Assets are depreciated over their estimated useful lives, as shown below:

	<u>Depreciable Life - Years</u>
Park improvements	10-40
Equipment	5

The Society capitalizes individual equipment and park expenditures over \$15 and a useful life greater than one year. The land site of the Zoo is owned by the District and, accordingly, is not recorded in the Society's financial statements. All park improvements acquired by the Society are legally owned by the District. All exhibit buildings, facilities, and equipment are recorded as park improvements on the books of the Society and are depreciated over their estimated useful lives. This depreciation expense for park improvements is not funded by the District's tax collections.

Tax Status

The Society is a not-for-profit corporation and is exempt from tax under the provisions of Internal Revenue Code Section 501(c)(3), except for taxes on unrelated business income.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Animal Collection

Animal collections, which were acquired through breeding loans, purchases, and contributions, are not recognized as assets on the statement of financial position. Costs to acquire collection items are recorded as a decrease in net assets without donor restrictions in the year in which the animals are acquired. Proceeds from deaccessions are reflected as an increase in the appropriate net asset class. Any proceeds from deaccessions are not restricted for use.

The Society's animal collections consist of specimens with numerous attributes, including taxonomic group, age, sex, relationship and value to other animals, endangered status, and breeding potential. The Society retains a record of every animal in a permanent file. An inventory of the collection is prepared annually. Professional trained keeper staff and population managers provide daily care for the collection and determine population needs.

Interest Rate Swap

The Society has entered into one interest rate swap agreement to manage its exposure on its variable-rate Revenue Bonds Series 2008. The Society's interest rate swap is recognized as an asset in the accompanying statement of financial position at fair value. Changes in the fair value of the interest rate swap are recognized in the statement of activities.

March 31, 2022

(all amounts in thousands unless otherwise noted)

Note 2 - Significant Accounting Policies (Continued)

Functional Allocation of Expenses

Costs of providing the program and support services have been reported on a functional basis in the statement of functional expenses. Costs have been allocated between the various program and support services on several bases and estimates. Although the methods of allocation used are considered appropriate, other methods could be used that would produce different amounts.

The financial statements report certain categories of expense that are attributable to one or more program or supporting functions of the Society. Those expenses and the allocation methods used for each are described in the list below.

- CEO and CFO salaries and benefits - Estimates of time and effort
- Certain IT salaries and benefits - Percentage of historical work orders
- Electric, water, and gas - Square footage and estimate of building time usage
- General insurance - Based on coverage type
- Phone - Percentage of historical call duration
- Benefits - Salary as a percentage of the whole
- Depreciation - Building or equipment function

Upcoming Accounting Pronouncements

In March 2020, the FASB issued ASU No. 2020-04, *Reference Rate Reform (Topic 848): Facilitation of the Effects of Reference Rate Reform on Financial Reporting*, which addresses the accounting consequences that could result from the global markets' anticipated transition away from the use of the London Interbank Offered Rate (LIBOR). The ASU provides optional expedients and exceptions to contracts, hedging relationships, and other transactions impacted by reference rate reform. The provisions of the ASU are effective upon issuance (March 2020) and generally can be applied through December 31, 2022. The Society has been in contact with the bank regarding the interest rate in its line of credit agreement.

In September 2020, the FASB issued ASU No. 2020-07, *Not-for-Profit Entities (Topic 958): Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets*. The ASU provides for additional disclosures to support clearer financial information about important noncash contributions that charities and other not-for-profit organizations receive, known as gifts in kind (GIKs). There will be additional disclosures included for each category of contributed nonfinancial assets, including whether the nonfinancial assets were monetized or used during the reporting period, the policy for monetizing nonfinancial contributions, and a description of the fair value techniques used to arrive at a fair value measurement. The new guidance will be effective for the Society's year ending March 31, 2023 and will be applied using the retrospective method.

Subsequent Events

The financial statements and related disclosures include evaluation of events up through and including July 11, 2022, which is the date the financial statements were available to be issued.

March 31, 2022

(all amounts in thousands unless otherwise noted)

Note 3 - Liquidity and Availability of Resources

The table below reflects the Society's financial assets as of March 31, 2022, reduced by the amounts not available for general use within one year of the statement of financial position date because of contractual restrictions, donor-imposed restrictions, or internal board designations. Amounts not available due to internal board designations include amounts set aside for long-term investing in the quasi-endowment fund that could be drawn upon in the event of an unanticipated liquidity need, if the governing board approves that action. However, amounts already appropriated from either the donor-restricted endowment or the quasi endowment in accordance with the Society's spending policy for general expenditures within one year of the statement of financial position date have not been subtracted as unavailable. Amounts not available due to internal board designations also include amounts set aside for conservation granting award programs.

The Society is partially supported by restricted contributions. Because a donor's restriction requires resources to be used in a particular manner or in a future period, the Society must maintain sufficient resources to meet those responsibilities to donors. Thus, certain financial assets may not be available for general expenditure within one year.

The Society considers investment income without donor restrictions, appropriated earnings from donor-restricted and board-designated (quasi) endowments, contributions without donor restrictions, and contributions with donor restrictions for use in current programs, which are ongoing, major, and central to its annual operations, to be available to meet cash needs for general expenditures.

Cash	\$ 601
Investments	110,861
Pledges and grants receivable - Net	2,744
Employee Retention Credit receivable	4,692
Other receivables - Net	351
Other	135
	<hr/>
Financial assets - At year end	119,384
Less those unavailable for general expenditures within one year due to:	
Receivables:	
Contributions receivable - For restricted gifts - Net	1,190
Employee Retention Credit receivable not expected to be collected within one year	4,692
Investments:	
Quasi endowment (less current year appropriation)*	5,602
Board designated for capital improvements and other (less current year appropriation)*	57,919
Restricted by donor or time	2,870
Term endowment funds	663
Endowment investments held in perpetuity	10,311
Unappropriated earnings on endowment (less current year appropriation)*	7,282
Other	120
	<hr/>
Financial assets available to meet cash needs for general expenditures within one year	<u>\$ 28,735</u>

*A portion of these amounts are maintained to comply with certain financial covenants.

March 31, 2022

(all amounts in thousands unless otherwise noted)

Note 3 - Liquidity and Availability of Resources (Continued)

The Society manages its cash available to meet general expenditures following three guiding principles: operating within a prudent range of financial soundness and stability, maintaining adequate liquid assets to fund near-term operating needs and maintaining sufficient reserves to provide reasonable assurance that long-term obligations that support mission fulfillment will continue to be met, and ensuring the sustainability of the Society. As part of the Society's liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due. The Society regularly monitors liquidity required to meet its operating needs and other contractual commitments while also striving to maximize the investment of its available funds. In the event of an unanticipated liquidity need, the Society also could draw upon its \$10,000 line of credit, as described in Note 7.

Note 4 - Unconditional Pledges and Grants Receivable

Unconditional pledges and grants receivable as of March 31, 2022 are due to be received as follows:

Within one year	\$ 2,020
One to five years	750
Less discounts to net present value	<u>(26)</u>
Net receivable	<u>\$ 2,744</u>

The discount rate used in determining the net present value of unconditional pledges and grants receivable ranged from 1.62 to 2.28 percent as of March 31, 2022.

Note 5 - Fair Value Measurements

The Society categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the assets and liabilities. Level 1 inputs are quoted prices in active markets for identical assets and liabilities, Level 2 inputs are significant other observable inputs, and Level 3 inputs are significant unobservable inputs. Investments that are measured at fair value using net asset value per share (or its equivalent) as a practical expedient are not classified in the fair value hierarchy.

In instances where inputs used to measure fair value fall into different levels in the fair value hierarchy, fair value measurements in their entirety are categorized based on the lowest level input that is significant to the valuation. The Society's assessment of the significance of particular inputs to these fair value measurements requires judgment and considers factors specific to each asset.

March 31, 2022

(all amounts in thousands unless otherwise noted)

Note 5 - Fair Value Measurements (Continued)

The Society has the following recurring fair value measurements as of March 31, 2022:

	Assets Measured at Fair Value on a Recurring Basis			Balance at March 31, 2022
	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	
Assets - Investments				
Mutual funds:				
Equity - Emerging markets	\$ 2,830	\$ -	\$ -	\$ 2,830
Equity - International	6,454	-	-	6,454
Equity - U.S. large cap	11,280	-	-	11,280
Equity - U.S. small cap	3,154	-	-	3,154
Fixed - High-yield bonds	1,379	-	-	1,379
Fixed - International bonds	2,064	-	-	2,064
Fixed - U.S. intermediate bonds	15,574	-	-	15,574
Fixed - U.S. short-term bonds	9,264	-	-	9,264
U.S. real estate	3,954	-	-	3,954
Total mutual funds	55,953	-	-	55,953
Interest rate swap	-	17	-	17
Total assets	\$ 55,953	\$ 17	\$ -	\$ 55,970

Not included in the table above is \$54,908 of cash and cash equivalents in brokerage accounts as of March 31, 2022.

Level 1 inputs - Estimated fair values for the Society's publicly traded mutual funds were based on quoted market prices.

Level 2 inputs - The interest rate swap was not traded on an exchange. The fair value was based on a variety of observable inputs, including contract terms, interest rate curves, yield curves, measures of volatility, and correlations of such inputs. The Society's interest rate swaps are classified as Level 2 in the fair value hierarchy.

There were no Level 3 investments as of March 31, 2022.

Note 6 - Park Improvements and Equipment

Park improvements and equipment are summarized as of March 31, 2022 as follows:

Park improvements	\$ 278,737
Equipment	9,572
Construction in progress	1,278
Total cost	289,587
Less accumulated depreciation	176,801
Net property and equipment	\$ 112,786

Depreciation expense for 2022 was \$8,671.

March 31, 2022

(all amounts in thousands unless otherwise noted)

Note 7 - Line of Credit

During the year ended March 31, 2022, the Society had an available \$10,000 line of credit demand note that is effective through October 31, 2022. The Society has the option to select the prime rate, the London Interbank Offered Rate plus 1.1 percent, or the federal funds rate plus 1.1 percent. Any borrowings are secured against the assets of the Society. There were no borrowings outstanding on this line of credit at any time during 2022. The Society intends to extend or renew the line of credit.

Note 8 - Revenue Bonds

Revenue bonds outstanding as of March 31, 2022 are as follows:

Village of Brookfield, Illinois - Series 2008	\$ 28,920
Illinois Educational Facilities Authority (IEFA) - Series 1995B	520
Less debt issuance costs - Net of accumulated amortization	<u>(144)</u>
Total	<u>\$ 29,296</u>

In June 2008, the Village of Brookfield, Illinois issued \$39,850 of Revenue Bonds, Chicago Zoological Society Series 2008 (the "Series 2008 Bonds"). These bonds are subject to a loan agreement between the Society and the Village of Brookfield, Illinois, which assigned its interest to The Bank of New York Trust Company, as trustee. Series 2008 Bonds mature on June 1, 2038, at which point the principal balance is due in full. The Series 2008 Bonds bear interest at a variable rate based on weekly remarketing and have adjustable methods of demand features, purchase features, redemption provisions, rate determination dates, rate change dates, and interest payment dates.

Expenses incurred in connection with the Series 2008 Bond offerings of \$297 were deferred and are being amortized on a straight-line basis over the period the bonds are to be outstanding. The debt issuance costs are reported net of the revenue bond payable on the statement of financial position. The Series 2008 Bonds are secured by a letter of credit that is effective through October 31, 2023. In the event the agent is unable to remarket the bonds, the bonds become a demand note under an irrevocable letter of credit issued by The Northern Trust Company. Should the irrevocable letter of credit not be renewed, an alternative credit facility must be obtained, or the bonds require repayment in 12 equal quarterly installments.

On July 10, 2015, the Society entered into a 10-year interest rate swap agreement for \$10,000 of the 2008 Series Bonds with The Northern Trust Company to exchange a variable-rate interest payment equal to the Securities Industry and Financial Markets Association Swap Index (SIFMA) for a fixed interest payment of 1.966 percent. The SIFMA variable interest rate approximates the weekly remarketing variable rate. The swap exposes the Society to basis risk should the relationship between the weekly remarketing rate and SIFMA rate change significantly. The fair value asset for the obligation under this instrument was \$17 as of March 31, 2022. This swap agreement will mature on July 10, 2025.

The remaining \$18,920 of the Series 2008 Bonds had an effective variable interest rate of 0.08 percent for the year ended March 31, 2022.

In December 1995, the Society issued tax-exempt bonds through IEFA. Series 1995B Bonds mature on December 15, 2025, bear interest at a variable rate based on weekly remarketing, and have adjustable methods of demand features, purchase features, redemption provisions, rate determination dates, rate change dates, and interest payment dates. The bonds are subject to mandatory sinking fund redemption at a redemption price equal to 100 percent of the principal amount to be redeemed plus accrued interest to the redemption date on December 15 of the following year and in the following principal amount:

Year Ending	Amount
2023	\$ 520

March 31, 2022

(all amounts in thousands unless otherwise noted)

Note 8 - Revenue Bonds (Continued)

Expenses incurred in connection with the Series 1995B Bond offerings of \$202 were deferred and are being amortized on a straight-line basis over the period the bonds are to be outstanding. The debt issuance costs are reported net of the revenue bond payable on the statement of financial position. The Series 1995B Bonds are secured by a letter of credit that is effective through October 31, 2023. In the event that the agent is unable to remarket the bonds, the bonds become a demand note under an irrevocable letter of credit issued by The Northern Trust Company. Should the irrevocable letter of credit not be renewed, an alternative credit facility must be obtained or the bonds require repayment in 12 equal quarterly installments.

The remaining \$520 of Series 1995B Bonds had an effective variable interest rate of 0.14 percent for the year ended March 31, 2022.

The letters of credit for the Series 2008 Bonds and the Series 1995B Bonds are subject to certain financial covenants, the most restrictive of which is a restriction concerning unrestricted cash and investments plus leadership campaign pledge receivables as a percentage of total debt.

Total interest expense is \$218 for the year ended March 31, 2022.

The following table presents the amounts and the locations of the amounts relating to the Society's interest rate swap in the Society's financial statements as of and for the year ended March 31, 2022:

Statement of financial position information - Interest rate swaps	\$ 17
Statement of activities information*:	
Change in the fair value of interest rate swap agreements	602
Interest expense	<u>(190)</u>
	<u>\$ 412</u>
Total loss on interest rate swaps	<u>\$ 412</u>

*Both interest expense and the change in the fair value of the interest rate swaps are classified in the statement of activities and recorded in the Center for Science of Animal Care and Welfare expense line.

Note 9 - Net Assets

The Society's governing board has designated, from net assets without donor restrictions, net assets for the following purposes as of March 31, 2022:

Board-designated net assets:	
Programs and capital improvements	\$ 49,940
Quasi endowment	5,726
Other	7,563
Investment in property, plant, and equipment - Net of related debt	<u>83,491</u>
Total board-designated net assets	<u>\$ 146,720</u>

March 31, 2022

(all amounts in thousands unless otherwise noted)

Note 9 - Net Assets (Continued)

Net assets with donor restrictions are restricted for the following purposes or periods as of March 31, 2022:

Subject to expenditures for a specified purpose:	
Center for Science of Animal Care and Welfare	\$ 591
Center for Conservation Leadership	1,508
Capital improvements	<u>3,425</u>
Total	5,524
Subject to the passage of time - Promises to give that are not restricted by donors but that are unavailable for expenditure until due	248
Subject to the Society's spending policy, appropriation, and satisfaction of purpose restriction, if applicable, the income of which is available to support:	
General operating expenditures	1,067
Center for Science of Animal Care and Welfare	4,996
Center for Conservation Leadership	12,261
Capital improvements	2
Other	<u>688</u>
Total	<u>19,014</u>
Total net assets with donor restrictions	<u><u>\$ 24,786</u></u>

Note 10 - Net Assets Released from Restrictions

Net assets were released from donor restrictions during the year ended March 31, 2022 by passage of time or incurring expenses satisfying the following restricted purposes:

Center for Science of Animal Care and Welfare	\$ 961
Center for Conservation Leadership	2,168
Capital improvements	347
Time restricted	338
Other	<u>86</u>
Total	<u><u>\$ 3,900</u></u>

Note 11 - Donor-restricted and Board-designated Endowments

The Society's endowment includes both donor-restricted endowment funds and funds designated by the board of trustees to function as endowments. Net assets associated with endowment funds, including funds designated by the board of trustees to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

Interpretation of Relevant Law

The Society is subject to the State Prudent Management of Institutional Funds Act (SPMIFA) and, thus, classifies amounts in its donor-restricted endowment funds as net assets with donor restrictions because those net assets are time restricted until the board of trustees appropriates such amounts for expenditures. Most of those net assets also are subject to purpose restrictions that must be met before reclassifying those net assets to net assets without donor restrictions. The board of trustees of the Society has interpreted SPMIFA as not requiring the maintenance of purchasing power of the original gift amount contributed to an endowment fund, unless a donor stipulates the contrary.

Notes to Financial Statements

March 31, 2022

(all amounts in thousands unless otherwise noted)

Note 11 - Donor-restricted and Board-designated Endowments (Continued)

As a result of this interpretation, when reviewing its donor-restricted endowment funds, the Society considers a fund to be underwater if the fair value of the fund is less than the sum of (a) the original value of initial and subsequent gift amounts donated to the fund and (b) any accumulations to the fund that are required to be maintained in perpetuity in accordance with the direction of the applicable donor gift instrument. The Society has interpreted SPMIFA to permit spending from underwater funds in accordance with the prudent measures required under the law. Additionally, in accordance with SPMIFA, the Society considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- The duration and preservation of the fund
- The purpose of the Society and the donor-restricted endowment fund
- General economic conditions
- The possible effect of inflation and deflation
- The expected total return from income and the appreciation of investments
- Other resources of the Society
- The investment policies of the Society

Endowment Net Asset Composition by Type of Fund as of March 31, 2022			
	Without Donor Restrictions	With Donor Restrictions	Total
Board-designated endowment funds	\$ 5,726	\$ -	\$ 5,726
Donor-restricted endowment funds:			
Original donor-restricted gift amount and amounts required to be maintained in perpetuity by the donor	-	10,311	10,311
Original gift of term endowment	-	663	663
Accumulated investment gains	-	8,040	8,040
Total donor-restricted endowment funds	-	19,014	19,014
Total	\$ 5,726	\$ 19,014	\$ 24,740

Changes in Endowment Net Assets as of March 31, 2022			
	Without Donor Restrictions	With Donor Restrictions	Total
Endowment net assets - Beginning of year	\$ 5,898	\$ 19,485	\$ 25,383
Investment return - Net	39	164	203
Contributions	-	28	28
Appropriation of endowment assets for expenditure	(211)	(663)	(874)
Endowment net assets - End of year	\$ 5,726	\$ 19,014	\$ 24,740

March 31, 2022

(all amounts in thousands unless otherwise noted)

Note 11 - Donor-restricted and Board-designated Endowments (Continued)

Funds with Deficiencies

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or SPMIFA requires the Society to retain a fund of perpetual duration. As of March 31, 2022, there were no funds with deficiencies.

Return Objectives and Risk Parameters

The Society has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the Society must hold in perpetuity or for a donor-specified period and board-designated funds. Under this policy, as approved by the board of trustees, the endowment assets are invested in a manner that is intended to produce results that exceed the price and yield results of the respective benchmarks for the different asset classes provided for in the Society's investment policy. These asset classes include domestic and international equities, high-grade corporate and government bonds, and cash equivalents but specifically exclude any direct investment in real estate and commodities (i.e., gold). Any investments in hedge funds or derivatives require separate approval by the board of trustees. The Society expects its endowment funds, over time, to provide an average rate of return of approximately 7 percent annually, net of management fees. Actual returns in any given year may vary from this amount.

Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of-return objectives, the Society relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Society targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

Spending Policy and How the Investment Objectives Relate to Spending Policy

The Society has a policy of appropriating for distribution each year up to 5 percent of its endowment fund's average fair value over the prior 12 quarters though the calendar year end two years preceding the fiscal year in which the distribution is planned. In establishing this policy, the Society considered the long-term expected return on its endowment. Accordingly, over the long term, the Society expects the current spending policy to allow its endowment to grow at an average of 2 percent annually. The Society has a policy that permits spending from underwater endowment funds, depending on the degree to which the fund is underwater, unless otherwise precluded by donor intent or relevant laws and regulations.

Note 12 - Retiree Medical Benefits

The Society has a postretirement medical and dental plan available to all nonunion employees hired prior to January 1, 2016 at age 62 with 10 or more years of service. As of April 2, 2012, all active union participants are eligible at age 62 with 15 or more years of service and are covered under a union health plan for a 3-year period commencing at age 62 and ending at age 65.

U.S. GAAP requires the Society to recognize the funded status of its postretirement benefit plan as a liability in the statement of financial position with an offsetting amount in the statement of activities and to recognize changes in that funded status in the year in which changes occur through the change in net assets. Additionally, U.S. GAAP requires the Society to measure the funded status of the plan.

March 31, 2022

(all amounts in thousands unless otherwise noted)

Note 12 - Retiree Medical Benefits (Continued)

The following tables provide information about the Society's postretirement medical and dental benefit plan as of March 31, 2022:

Obligations and Funded Status

Change in benefit obligation:	
Benefit obligation at beginning of period	\$ 1,542
Service cost	50
Interest cost	43
Actuarial loss	(251)
Benefits paid	<u>(72)</u>
Benefit obligation at end of period	1,312
Fair value of plan assets at end of period	<u>-</u>
Funded status at end of period	<u>\$ (1,312)</u>

Amounts recognized in the statement of financial position consist of the following:

Accrued postretirement benefits	\$ (1,312)
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Amounts recognized in net assets (not yet recognized in net periodic benefit cost) consist of the following:

Actuarial losses - Net	\$ (1,819)
Prior service credit	<u>(488)</u>
Total	<u>\$ (2,307)</u>

Components of net periodic benefit cost and other amounts recognized in other comprehensive income are as follows:

Change in amounts not yet recognized in postretirement benefits:	
Arising	\$ (251)
Recognized	146
Prior year service credit (recognized)	<u>107</u>
Total	<u>\$ 2</u>

Weighted-average assumptions used to determine benefit obligations at March 31, 2022 are as follows:

Weighted-average assumption as of end of period (benefit obligation) - Discount rate	3.21%
Weighted-average assumption as of beginning of period (net benefit cost) - Discount rate	2.77%

Assumed Health Care Cost Trend Rates at March 31

	<u>Other Postretirement Benefits</u>
	<u>2022</u>
Health care cost trend rate assumed for next year	7.00 %
Rate to which the cost trend rate is assumed to decline (the ultimate trend rate)	4.50 %
Year that the rate reaches the ultimate trend rate	2031

March 31, 2022

(all amounts in thousands unless otherwise noted)

Note 12 - Retiree Medical Benefits (Continued)

Assumed health care cost trend rates have a significant effect on the amounts reported for the health care plans. A 1-percentage-point change in assumed health care cost trend rates would have the following effects:

	<u>1 Percentage Point Increase</u>	<u>1 Percentage Point Decrease</u>
Effect on total service and interest cost for 2022	\$ 26	\$ (5)
Effect on year-end 2022 postretirement benefit obligation	108	(96)

Estimated Future Benefit Payments

The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid for each of the fiscal years as of March 31, 2022:

<u>Years Ending</u>	<u>Amount</u>
2023	\$ 96
2024	111
2025	139
2026	128
2027	124
2028-2032	458

Note 13 - Employee Benefit Plan

The Society sponsors a defined contribution plan available to all regular employees who are 21 years of age and have completed one hour of service. Participants may contribute a portion of their compensation, which is then partially matched by the Society. Only employees who have completed one year of service and met certain minimum hours worked requirements are eligible for the company match. The Society's expense for period ended March 31, 2022 was approximately \$578.

Note 14 - Sick Leave Benefits

The Society has a sick leave policy where eligible employees may accumulate sick leave days. Upon resignation, retirement, or death, employees are paid 50 percent of their accumulated sick leave days up to 120 days. Retirees age 62 or older are paid 100 percent of their accumulated sick leave days up to 120 days. Beginning on January 1, 2001, new employees continue to accumulate sick leave days according to the current schedule but are not eligible for payment of their accumulated and unused sick leave days upon resignation or retirement. This change did not affect employees hired prior to January 1, 2001. Additionally, effective in 2010, employees hired prior to January 1, 2001 who have current balances of greater than 120 days each December 31 are required to cash out their amount over 120 days, up to 10 days, 5 of which may permanently reduce their future resignation, retirement, or death payout. The actuarially determined present value of the Society's liability for accumulated sick leave was \$1,133 as of March 31, 2022, included in accrued actuarial benefit obligations on the statement of financial position. The assumed increase in salary rates was 3.0 percent per annum, compounded annually using a 2022 discount rate of 3.14 percent for the 2022 actuarial valuation.

Note 15 - Charitable Gift Annuity

Certain assets and liabilities recorded within the statement of financial position relate to charitable gift annuities. The assets related to these agreements are recorded at their fair value, and the liability is recorded at its present value based on the life expectancy of the individual donor and the Internal Revenue Service's approved discount rate applicable at the time of the agreement, which ranged from 4.5 to 8.3 percent.

March 31, 2022

(all amounts in thousands unless otherwise noted)

Note 15 - Charitable Gift Annuity (Continued)

The total assets and total liabilities related to this program as of March 31, 2022 was \$344 and \$146, respectively. Charitable gift annuity assets and liabilities are included in investments and other liabilities in the statement of financial position.

Note 16 - Beneficial Interest in Trust

In 1996, the Society was notified that it is the designated beneficiary of the interest income on a \$1,000 endowment established and maintained by the Chicago Community Trust. The Chicago Community Trust maintains variance power over this endowment, and, accordingly, the Society has not included the endowment in the accompanying financial statements.

Note 17 - Contingencies

The Society is a defendant in various litigation matters arising in the normal course of business. In the opinion of management, the ultimate resolution of all such litigation matters will not have a material effect on the financial position or activities of the Society.

The Society has asset retirement obligations arising from regulatory requirements to remove asbestos from its facilities when remodeling or disposing of those facilities containing asbestos. Management cannot readily estimate the cost of removing asbestos, and, in the opinion of management, the ultimate resolution of all such matters will not have a material effect on the financial position or activities of the Society.

Note 18 - Related Party Transactions

Certain utility, banking, legal, and investment services are provided by companies with which members of the board of trustees are affiliated. These services are approved by the board of trustees and are provided at rates consistent with the market rates for not-for-profit organizations. Additionally, the board of trustees contributed \$4,013 to the Society during the 2022 fiscal year.

Note 19 - COVID-19 Related Federal Programs

Employee Retention Credit

The Coronavirus Aid, Relief, and Economic Security Act of 2020 introduced the Employee Retention Credit as pandemic relief for eligible organizations. The ERC is a refundable credit against certain employment taxes and qualifies as a government grant. Under generally accepted accounting principles, government grants are recognized as revenue in the period in which an organization substantially overcomes all measurable barriers to be entitled to the funding. Management has determined that the measurable barriers that must be overcome for entitlement to the ERC funding are qualifying for the credits based on having operations suspended to comply with a government order related to COVID-19, meeting the threshold for gross receipts decline in 2021 compared to 2019, and incurring eligible payroll expenses. For the year ended March 31, 2022, the Society determined these conditions have been met and recognized \$4,692 of ERC revenue within contributions and grants - general operations on the statement of activities and recognized a corresponding receivable on the statement of financial position.

The Society's ERC claim is subject to review by the Internal Revenue Service (IRS) within the applicable statute of limitations. If a portion or all of the ERC is determined to be ineligible upon IRS review, the Society would be required to return the ineligible portion on demand and could potentially be subject to penalties and interest on unpaid employment taxes.

March 31, 2022

(all amounts in thousands unless otherwise noted)

Note 19 - COVID-19 Related Federal Programs (Continued)

Shuttered Venue Operators Grant

The Shuttered Venue Operators Grant (SVOG) program was established by the Economic Aid to Hard-Hit Small Businesses, Nonprofits, and Venues Act, and amended by the American Rescue Plan Act. The program includes over \$16 billion in grants to shuttered venues and is administered by the SBA's Office of Disaster Assistance. In 2021, the Society applied for the grant, and was awarded a \$10,000 grant under the SVOG program, which was received by the Society on July 5, 2021. As of March 31, 2022, the full amount has been recognized and is included with contributions and grants - general operations in the statement of activities.